FORCE FIELD ANALYSIS

Forces Resisting Change Forces for Change CHANGE This option would flip projected funding deficit due to construction marketplace conditions to surplus, allowing Option #1 full completion of other originally scoped projects and allow revisitation of minor projects removed from original Defer 25th Original bond scope scope or construction of communicated to community additional improvements for Ave. indicated this project was "bundle" projects (i.e. Black Box contingent on state match Theater at CRHS, HVAC **Elementary** funding meeting original bond improvements, pavement program estimates. We are now restoration, roofing, etc.). confident state match funding will exceed original estimates. This option would save approx. \$1.1M/year in fixed operating costs in district's General Fund by not staffing and operating this new elementary school. Even after dropping to 710-720 students, Sarah J. Anderson Elementary is still projected to be our third largest elementary school in 2020-21. A recent system-wide decline in elementary enrollment has reduced overcrowding at closest elementary school, Sarah J. Anderson (now

This option would reduce projected surplus elementary classroom inventory to approximately 37.

projected to be 710-720 in 2020-

21 vs. 800 in 2016-17).

This option would preserve a premium, centrally located parcel of land for possible future needs/opportunities. Long term enrollment forecasts could be wrong, and an unexpected spike in elementary enrollment could necessitate additional classroom inventory.